

EXTENDED TO NOVEMBER 15, 2022

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

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OMB No. 1545-0047

2021

Open to Public Inspection

Form **990-PF**

Department of the Treasury
Internal Revenue Service

For calendar year 2021 or tax year beginning , and ending

Name of foundation THE NORCROSS WILDLIFE FOUNDATION, INC		A Employer identification number 13-2041622
Number and street (or P.O. box number if mail is not delivered to street address) PO BOX 269	Room/suite	B Telephone number 413-245-1264
City or town, state or province, country, and ZIP or foreign postal code WALES, MA 01081		C If exemption application is pending, check here ...▶
G Check all that apply: Initial return Final return Address change Initial return of a former public charity Amended return Name change		D 1. Foreign organizations, check here▶ 2. Foreign organizations meeting the 85% test, check here and attach computation▶
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ...▶
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 61,979,174.	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ...▶ <input type="checkbox"/>

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received	1,153.			
	2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	726,044.	726,044.	726,044.	STATEMENT 1
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	1,754,841.			
	b Gross sales price for all assets on line 6a	6,948,753.			
	7 Capital gain net income (from Part IV, line 2)		1,754,841.		
	8 Net short-term capital gain			0.	
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income	12,109.	0.	0.	STATEMENT 2	
12 Total. Add lines 1 through 11	2,494,147.	2,480,885.	726,044.		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	255,063.	0.	0.	255,063.
	14 Other employee salaries and wages	642,652.	0.	0.	642,652.
	15 Pension plans, employee benefits	73,444.	0.	0.	73,444.
	16a Legal fees	17,533.	0.	0.	17,533.
	b Accounting fees	37,247.	0.	0.	37,247.
	c Other professional fees	259,048.	233,057.	233,057.	259,048.
	17 Interest	2,137.	0.	0.	2,137.
	18 Taxes	62,139.	0.	0.	83,635.
	19 Depreciation and depletion	105,509.	0.	0.	
	20 Occupancy	50,485.	0.	0.	50,485.
	21 Travel, conferences, and meetings	12,801.	0.	0.	0.
	22 Printing and publications				
	23 Other expenses	188,590.	0.	0.	188,590.
	24 Total operating and administrative expenses. Add lines 13 through 23	1,706,648.	233,057.	233,057.	1,609,834.
	25 Contributions, gifts, grants paid	141,429.			141,429.
26 Total expenses and disbursements. Add lines 24 and 25	1,848,077.	233,057.	233,057.	1,751,263.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	646,070.				
b Net investment income (if negative, enter -0-)		2,247,828.			
c Adjusted net income (if negative, enter -0-)			492,987.		

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only.		Beginning of year	End of year		
		(a) Book Value	(b) Book Value	(c) Fair Market Value	
Assets	1 Cash - non-interest-bearing	17,593.	29,075.	29,075.	
	2 Savings and temporary cash investments	703,508.	915,274.	915,274.	
	3 Accounts receivable ▶				
	Less: allowance for doubtful accounts ▶	171.			
	4 Pledges receivable ▶				
	Less: allowance for doubtful accounts ▶				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons				
	7 Other notes and loans receivable	635,000.			
	Less: allowance for doubtful accounts ▶	0.	645,000.	635,000.	
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges	54,451.			
	10a Investments - U.S. and state government obligations				
	b Investments - corporate stock	STMT 8	31,129,429.	33,673,129.	33,673,129.
	c Investments - corporate bonds	STMT 9	13,868,370.	14,019,048.	14,019,048.
	11 Investments - land, buildings, and equipment: basis				
Less: accumulated depreciation					
12 Investments - mortgage loans					
13 Investments - other	STMT 10	1,134,918.	1,439,695.	1,439,695.	
14 Land, buildings, and equipment: basis ▶	13,573,665.				
Less: accumulated depreciation	2,305,712.	11,176,701.	11,267,953.	11,267,953.	
15 Other assets (describe ▶					
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		58,730,141.	61,979,174.	61,979,174.	
Liabilities	17 Accounts payable and accrued expenses	175,787.	280,053.		
	18 Grants payable				
	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable	651,667.	571,664.		
	22 Other liabilities (describe ▶	173,433.	22,586.		
23 Total liabilities (add lines 17 through 22)		1,000,887.	874,303.		
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here			<input checked="" type="checkbox"/>	
	and complete lines 24, 25, 29, and 30.				
	24 Net assets without donor restrictions	57,168,784.	60,487,554.		
	25 Net assets with donor restrictions	560,470.	617,317.		
	Foundations that do not follow FASB ASC 958, check here ▶			<input type="checkbox"/>	
	and complete lines 26 through 30.				
	26 Capital stock, trust principal, or current funds				
27 Paid-in or capital surplus, or land, bldg., and equipment fund					
28 Retained earnings, accumulated income, endowment, or other funds					
29 Total net assets or fund balances		57,729,254.	61,104,871.		
30 Total liabilities and net assets/fund balances		58,730,141.	61,979,174.		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	57,729,254.
2 Enter amount from Part I, line 27a	2	646,070.
3 Other increases not included in line 2 (itemize) ▶ UNREALIZED GAIN	3	2,729,547.
4 Add lines 1, 2, and 3	4	61,104,871.
5 Decreases not included in line 2 (itemize) ▶	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	61,104,871.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	PUBLICLY TRADED SECURITIES			
b	PUBLICLY TRADED SECURITIES			
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (= (e) plus (f) minus (g))	
a	5,054,946.	3,174,469.	1,880,477.	
b	1,893,807.	2,019,443.	-125,636.	
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a			1,880,477.	
b			-125,636.	
c				
d				
e				
2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	1,754,841.	
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8	3	-125,636.	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary - see instructions)	1	31,245.
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations, enter 4% (0.04) of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2	0.
3	Add lines 1 and 2	3	31,245.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4	0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	31,245.
6	Credits/Payments:		
a	2021 estimated tax payments and 2020 overpayment credited to 2021	6a	56,811.
b	Exempt foreign organizations - tax withheld at source	6b	0.
c	Tax paid with application for extension of time to file (Form 8868)	6c	0.
d	Backup withholding erroneously withheld	6d	0.
7	Total credits and payments. Add lines 6a through 6d	7	56,811.
8	Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	43.
9	Tax due. If the total of lines 5 and 8 is more than 7, enter amount owed	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	25,523.
11	Enter the amount of line 10 to be: Credited to 2022 estimated tax <input type="checkbox"/> 25,523. Refunded <input type="checkbox"/>	11	0.

Part VI-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ <u>0.</u> (2) On foundation managers. ▶ \$ <u>0.</u>		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ <u>0.</u>		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS?		X
If "Yes," attach a detailed description of the activities.		
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		N/A
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?		X
If "Yes," attach the statement required by General Instruction T.		
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. ▶ <u>NY, MA, PA</u>		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	X	
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	X	
Website address ▶ <u>WWW.NORCROSSWILDLIFE.ORG</u>		
14 The books are in care of ▶ <u>ED HOOD</u> Telephone no. ▶ <u>413-245-1264</u> Located at ▶ <u>30 PECK ROAD, WALES, MA</u> ZIP+4 ▶ <u>01081</u>		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here ▶ <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year ▶ <u>15</u> N/A		
16 At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?		X
See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶		

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)	X
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)	X
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	X
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	X
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(5)	X
	1a(6)	X
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b	X
c Organizations relying on a current notice regarding disaster assistance, check here		
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2021?	2a	X
If "Yes," list the years ▶ _____, _____, _____, _____		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	2b	N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ _____, _____, _____, _____		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	X
b If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2021.)	3b	N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b	X

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

	Yes	No
5a During the year, did the foundation pay or incur any amount to:		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?		X
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?		X
(3) Provide a grant to an individual for travel, study, or other similar purposes?		X
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	X	
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?		X
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	X	
c Organizations relying on a current notice regarding disaster assistance, check here <input type="checkbox"/>		
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? If "Yes," attach the statement required by Regulations section 53.4945-5(d).		X
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.		X
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?		X
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?		N/A
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		X

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 11		205,423.	49,460.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
DERRICK TALBOT	DIRECTOR LAND & FACILITIES			
PO BOX 269, WALES, MA 01081	40.00	76,620.	34,913.	0.
DAN JAFFEE WILDER	DIRECTOR, APPLIED ECOLOGY			
PO BOX 269, WALES, MA 01081	40.00	68,185.	27,951.	0.
ETHAN SMITH	LAND STEWARD			
PO BOX 269, WALES, MA 01081	40.00	50,231.	16,463.	0.
EILEEN CATE	EDUCATOR			
PO BOX 269, WALES, MA 01081	40.00	54,743.	6,625.	0.
DENISE H GUGLIOTTI	ADMINISTRATIVE & FISCAL OPERATIONAL			
PO BOX 269, WALES, MA 01081	40.00	47,239.	5,891.	0.
Total number of other employees paid over \$50,000				0

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
MERRILL LYNCH 2 WFC 39TH FLOOR, NEW YORK, NY 10281	INVESTMENT MANAGER	233,057.

Total number of others receiving over \$50,000 for professional services **0**

Part VIII-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 SEE STATEMENT 12	1,327,962.
2	
3	
4	

Part VIII-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 NON-INTEREST BEARING LOANS TO A NOT-FOR-PROFIT ORGANIZATION, DUE DECEMBER 2022	100,000.
2	
3 All other program-related investments. See instructions.	
Total. Add lines 1 through 3	100,000.

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities	1a	3,937,470.
b	Average of monthly cash balances	1b	998,686.
c	Fair market value of all other assets (see instructions)	1c	0.
d	Total (add lines 1a, b, and c)	1d	4,936,156.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	4,936,156.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	74,042.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3	5	4,862,114.
6	Minimum investment return. Enter 5% (0.05) of line 5	6	243,106.

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1	Minimum investment return from Part IX, line 6	1	
2a	Tax on investment income for 2021 from Part V, line 5	2a	
b	Income tax for 2021. (This does not include the tax from Part V.)	2b	
c	Add lines 2a and 2b	2c	
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	

Part XI Qualifying Distributions (see instructions)

1 Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:			
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	1,751,263.
b	Program-related investments - total from Part VIII-B	1b	100,000.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	129,805.
3 Amounts set aside for specific charitable projects that satisfy the:			
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4	4	1,981,068.

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Part XII Undistributed Income (see instructions)

N/A

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only				
b Total for prior years:				
_____ , _____ , _____				
3 Excess distributions carryover, if any, to 2021:				
a From 2016				
b From 2017				
c From 2018				
d From 2019				
e From 2020				
f Total of lines 3a through e				
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ _____				
a Applied to 2020, but not more than line 2a ...				
b Applied to undistributed income of prior years (Election required - see instructions) ...				
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2021 distributable amount				
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2021 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount - see instructions				
e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instr. ...				
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2016 not applied on line 5 or line 7				
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9:				
a Excess from 2017 ...				
b Excess from 2018 ...				
c Excess from 2019 ...				
d Excess from 2020 ...				
e Excess from 2021 ...				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year				(e) Total
	(a) 2021	(b) 2020	Prior 3 years		
			(c) 2019	(d) 2018	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed	243,106.	1,233,302.	728,763.	650,806.	2,855,977.
b 85% (0.85) of line 2a	206,640.	1,048,307.	619,449.	553,185.	2,427,580.
c Qualifying distributions from Part XI, line 4, for each year listed	1,981,068.	1,913,027.	2,974,967.	2,220,420.	9,089,482.
d Amounts included in line 2c not used directly for active conduct of exempt activities	0.	672,500.	1,307,450.	594,200.	2,574,150.
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	1,981,068.	1,240,527.	1,667,517.	1,626,220.	6,515,332.
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					0.
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					0.
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part IX, line 6, for each year listed	162,071.	1,416,988.	485,842.	433,871.	2,498,772.
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					0.
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					0.
(3) Largest amount of support from an exempt organization					0.
(4) Gross investment income					0.

Part XIV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 **Information Regarding Foundation Managers:**
 a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**
 Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XIV Supplementary Information *(continued)*

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
Name and address (home or business)				
a Paid during the year				
CRC CONNECTICUT RIVER CONSERVANCY 15 BANK ROW GREENFIELD, MA 01310		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP WITH WATER QUALITY MONITORING, COMMUNITY	1,000.
KESTREL LAND TRUST 284 N PLEASANT ST AMHERST, MA 01002		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT FOR THE CONSERVATION OF THE LAUZIER FARM IN SOUTH HADLEY, MA.	1,000.
CATSKILL MOUNTAINKEEPER, INC. 47B MAIN ST LIVINGSTON MANOR, NY 12759		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT FOR THE POLLINATOR PROTECTOR PROGRAM TO SUPPORT A NEW CHALLENGE GRANT	1,250.
GROWNYC 100 GOLD STREET, #3300 NEW YORK, NY 10038		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT FOR FOOD ACCESS, FRESH FOOD BOX & FARMSTANDS, A NETWORK OF SMALLER	1,250.
OPACUM LAND TRUST/MASSCONN PO BOX 233 STURBRIDGE, MA 01566		PC PUBLIC CHARITY	FOR MASSCONN PARTNERSHIP AND ASSOCIATED OPERATIONAL EXPENSES AS FISCAL HOST.	25,000.
Total SEE CONTINUATION SHEET(S) 3a				140,000.
b Approved for future payment				
NONE				
Total 3b				0.

Part XIV Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
SOUL FIRE FARM INSTITUTE, INC. 1972 NY-2 PETERSBURG, NY 12138		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT FOR GENERAL OPERATIONS OF SOUL FIRE FARM WHICH BRINGS DIVERSE	1,000.
MASSACHUSETTS LAND TRUST COALITION 18 WOLBACH ROAD SUDBURY, MA 01776		PC PUBLIC CHARITY	THIS GRANT IS TO SUPPORT MLTC'S "STRONGER TOGETHER" LEARNING COLLABORATIVES THAT	1,500.
HOLYOKE FOOD AND EQUITY COLLECTIVE (HFEC) 154 SILVER ROAD EAST HARDWICK, VT 05836		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT FOR PROGRAMMING RELATED TO HFEC'S SEEDLING CSA AND THE HOLYOKE'S	2,500.
GROWNYC PO BOX 2327 NEW YORK, NY 10272		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT FOR GENERAL OPERATIONS OF GROWNYCS MISSION IS TO IMPROVE NEW YORK CITY	500.
BILLION OYSTER PROJECT 10 SOUTH ST, SLIP 7 NEW YORK, NY 10004		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT TO SUPPORT THE BILLION OYSTER PROJECTS MISSION TO RESTORE THE	2,000.
FRANKLIN LAND TRUST, INC. PO BOX 450 SHELBURNE FALLS, MA 01370		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT TO BE USED FOR EQUIPMENT, MATERIAL, OR SUPPLIES THAT SUPPORT LAND	500.
MASSACHUSETTS LAND TRUST COALITION 18 WOLBACH ROAD SUDBURY, MA 01776		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT TO SUPPORT MLTC'S EDUCATION, TOOLS, NETWORKING AND	500.
OPACUM LAND TRUST/MASSCONN PO BOX 233 STURBRIDGE, MA 01566		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT TO GO TOWARD LAND PROTECTION AND CONSERVATION MANAGEMENT ACTIVITIES.	2,000.
THE ATOWI PROJECT 45 FARMHOUSE SQUARE BRATTLEBORO, VT 05301		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT TO SUPPORT THEIR MISSION. FISCAL SPONSOR IS RETREAT FARM.	2,500.
THE RURAL LAND FOUNDATION OF LINCOLN/LINCOLN LAND CONSERVATION TRUST 145 LINCOLN ROAD LINCOLN, MA 01773		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT TO SUPPORT THEIR MISSION.	1,250.
Total from continuation sheets				110,500.

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
THE FOOD PROJECT, INC. 10 LEWIS STREET LINCOLN, MA 01773		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT TO SUPPORT THEIR MISSION.	1,250.
TOWN OF WALES PO BOX 8311 WALES, MA 01081		GOVERNMENT	UNRESTRICTED MUNICIPAL GIFT	50,000.
TOWN OF MONSON 110 MAIN STREET MONSON, MA 01057		GOVERNMENT	UNRESTRICTED MUNICIPAL GIFT	25,000.
TOWN OF STAFFORD 1 MAIN STREET STAFFORD SPRINGS, CT 06076		GOVERNMENT	UNRESTRICTED MUNICIPAL GIFT	10,000.
TOWN OF HOLLAND MA. TOWN HALL HOLLAND, MA 01521		GOVERNMENT	UNRESTRICTED MUNICIPAL GIFT	5,000.
TOWN OF BRIMFIELD (MA) TOWN HALL BRIMFIELD, MA 01010		GOVERNMENT	UNRESTRICTED MUNICIPAL GIFT	2,500.
TOWN OF UNION 10113 BUCKLEY HWY UNION, CT 06076		GOVERNMENT	UNRESTRICTED MUNICIPAL GIFT	2,500.
Total from continuation sheets				

Part XIV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - CRC CONNECTICUT RIVER CONSERVANCY

THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP WITH WATER QUALITY MONITORING, COMMUNITY SCIENCE PROJECTS AND TO HELP THE ORGANIZATION FULFILL ITS MISSION.

NAME OF RECIPIENT - CATSKILL MOUNTAINKEEPER, INC.

THIS IS A GENERAL SUPPORT GRANT FOR THE POLLINATOR PROTECTOR PROGRAM TO SUPPORT A NEW CHALLENGE GRANT FROM THE SUN HILL FAMILY FOUNDATION.

NAME OF RECIPIENT - GROWNYC

THIS IS A GENERAL SUPPORT GRANT FOR FOOD ACCESS, FRESH FOOD BOX & FARMSTANDS, A NETWORK OF SMALLER FARMERS MARKETS AND WEEKLY CSA-STYLE FOOD BOXES STRATEGICALLY LOCATED TO INCREASE FOOD ACCESS IN UNDERSERVED AREAS

NAME OF RECIPIENT - SOUL FIRE FARM INSTITUTE, INC.

THIS IS A GENERAL SUPPORT GRANT FOR GENERAL OPERATIONS OF SOUL FIRE FARM WHICH BRINGS DIVERSE COMMUNITIES TOGETHER ON THEIR FARMLAND TO HEAL THE LAND AND SHARE SKILLS ON SUSTAINABLE AGRICULTURE, HEALTH AND ENVIRONMENTAL JUSTICE

NAME OF RECIPIENT - MASSACHUSETTS LAND TRUST COALITION

THIS GRANT IS TO SUPPORT MLTC'S "STRONGER TOGETHER" LEARNING COLLABORATIVES THAT CONSISTS OF A SERIES OF CAPACITY BUILDING AND NETWORKING MEETINGS AND WORKSHOPS THAT PROVIDE LAND TRUST STAFF AND BOARD MEMBERS WITH TRAINING AND TOOLS TO DO THEIR WORK.

NAME OF RECIPIENT - HOLYOKE FOOD AND EQUITY COLLECTIVE (HFEC)

Part XIV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

THIS IS A GENERAL SUPPORT GRANT FOR PROGRAMMING RELATED TO HFEC'S SEEDLING CSA AND THE HOLYOKE'S FARMER'S MARKET

NAME OF RECIPIENT - GROWNYC

THIS IS A GENERAL SUPPORT GRANT FOR GENERAL OPERATIONS OF GROWNYCS MISSION IS TO IMPROVE NEW YORK CITY THROUGH ENVIRONMENTAL PROGRAMMING TO SECURE A CLEAN AND HEALTHY ENVIRONMENT FOR FUTURE GENERATIONS. PROGRAMMING INCLUDES OPERATING GREENMARKETS, RECYCLING AND COMPOSTING SERVICES, BUILDING AND SUPPORTING COMMUNITY GARDENS, AND EDUCATION TO SCHOOL CHILDREN.

NAME OF RECIPIENT - BILLION OYSTER PROJECT

THIS IS A GENERAL SUPPORT GRANT TO SUPPORT THE BILLION OYSTER PROJECTS MISSION TO RESTORE THE OYSTER POPULATION IN NEW YORK HARBOR.

NAME OF RECIPIENT - FRANKLIN LAND TRUST, INC.

THIS IS A GENERAL SUPPORT GRANT TO BE USED FOR EQUIPMENT, MATERIAL, OR SUPPLIES THAT SUPPORT LAND CONSERVATION OR PROGRAM ACTIVITIES.

NAME OF RECIPIENT - MASSACHUSETTS LAND TRUST COALITION

THIS IS A GENERAL SUPPORT GRANT TO SUPPORT MLTC'S EDUCATION, TOOLS, NETWORKING AND ADVOCACY FOR LAND TRUSTS AND THEIR PARTNERS PROJECTS.

Form **2220**
Department of the Treasury
Internal Revenue Service

Underpayment of Estimated Tax by Corporations

OMB No. 1545-0123

▶ Attach to the corporation's tax return. **FORM 990-PF**

2021

▶ Go to www.irs.gov/Form2220 for instructions and the latest information.

Name **THE NORCROSS WILDLIFE FOUNDATION, INC** Employer identification number **13-2041622**

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I Required Annual Payment

1	Total tax (see instructions)	1	31,245.
2a	Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1		
2b	Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method		
2c	Credit for federal tax paid on fuels (see instructions)		
2d	Total. Add lines 2a through 2c		
3	Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty	3	31,245.
4	Enter the tax shown on the corporation's 2020 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5	4	44,683.
5	Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3	5	31,245.

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation **must** file Form 2220 even if it does not owe a penalty. See instructions.

- 6 The corporation is using the adjusted seasonal installment method.
- 7 The corporation is using the annualized income installment method.
- 8 The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

	(a)	(b)	(c)	(d)
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	05/15/21	06/15/21	09/15/21	12/15/21
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	7,811.	7,812.	7,811.	7,811.
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	9,911.		20,600.	26,300.
Complete lines 12 through 18 of one column before going to the next column.				
12 Enter amount, if any, from line 18 of the preceding column		2,100.		7,077.
13 Add lines 11 and 12		2,100.	20,600.	33,377.
14 Add amounts on lines 16 and 17 of the preceding column			5,712.	
15 Subtract line 14 from line 13. If zero or less, enter -0-	9,911.	2,100.	14,888.	33,377.
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-		0.	0.	
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18		5,712.		
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	2,100.		7,077.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

LHA For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2021)

FORM 990-PF

Form 2220 (2021)

THE NORCROSS WILDLIFE FOUNDATION, INC

13-2041622

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19			
20 Number of days from due date of installment on line 9 to the date shown on line 19	20			
21 Number of days on line 20 after 4/15/2021 and before 7/1/2021	21			
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 3\% (0.03)}{365}$...	22 \$	\$	\$	\$
23 Number of days on line 20 after 6/30/2021 and before 10/1/2021	23			
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 3\% (0.03)}{365}$...	24 \$	\$	\$	\$
25 Number of days on line 20 after 9/30/2021 and before 1/1/2022	25			
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 3\% (0.03)}{365}$...	26 \$	\$	\$	\$
27 Number of days on line 20 after 12/31/2021 and before 4/1/2022	27	SEE ATTACHED WORKSHEET		
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 3\% (0.03)}{365}$...	28 \$	\$	\$	\$
29 Number of days on line 20 after 3/31/2022 and before 7/1/2022	29			
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{365}$	30 \$	\$	\$	\$
31 Number of days on line 20 after 6/30/2022 and before 10/1/2022	31			
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{365}$	32 \$	\$	\$	\$
33 Number of days on line 20 after 9/30/2022 and before 1/1/2023	33			
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{365}$	34 \$	\$	\$	\$
35 Number of days on line 20 after 12/31/2022 and before 3/16/2023	35			
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$	36 \$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37 \$	\$	\$	\$
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns	38 \$			43.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

THE NORCROSS WILDLIFE FOUNDATION, INC

13-2041622

FORM 990-PF	DIVIDENDS AND INTEREST FROM SECURITIES				STATEMENT 1
SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME
DIVIDENDS AND INTEREST FROM SECURITIES	726,044.	0.	726,044.	726,044.	726,044.
TO PART I, LINE 4	726,044.	0.	726,044.	726,044.	726,044.

FORM 990-PF	OTHER INCOME			STATEMENT 2
DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	
OTHER INCOME	12,109.	0.	0.	
TOTAL TO FORM 990-PF, PART I, LINE 11	12,109.	0.	0.	

FORM 990-PF	LEGAL FEES				STATEMENT 3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
LEGAL FEES	17,533.	0.	0.	17,533.	
TO FM 990-PF, PG 1, LN 16A	17,533.	0.	0.	17,533.	

FORM 990-PF	ACCOUNTING FEES				STATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
ACCOUNTING FEES	37,247.	0.	0.	37,247.	
TO FORM 990-PF, PG 1, LN 16B	37,247.	0.	0.	37,247.	

THE NORCROSS WILDLIFE FOUNDATION, INC

13-2041622

FORM 990-PF

OTHER PROFESSIONAL FEES

STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
PAYROLL PROCESSING FEE	4,054.	0.	0.	4,054.
INVESTMENT FEES - MERRILL	233,057.	233,057.	233,057.	233,057.
OTHER PROFESSIONAL FEE	17,821.	0.	0.	17,821.
CONSULTING FEE	4,116.	0.	0.	4,116.
TO FORM 990-PF, PG 1, LN 16C	259,048.	233,057.	233,057.	259,048.

FORM 990-PF

TAXES

STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAXES	62,139.	0.	0.	83,635.
TO FORM 990-PF, PG 1, LN 18	62,139.	0.	0.	83,635.

FORM 990-PF

OTHER EXPENSES

STATEMENT 7

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INSURANCE	70,698.	0.	0.	70,698.
REPAIRS AND MAINTENANCE OF EQUIPMENT	17,972.	0.	0.	17,972.
REPAIRS AND MAINTENANCE OF BUILDINGS AND GROUNDS	51,832.	0.	0.	51,832.
OFFICE EXPENSES AND TELEPHONE	31,781.	0.	0.	31,781.
EDUCATIONAL MATERIALS	8,172.	0.	0.	8,172.
GOVT. REPORTING/FILING FEES	2,045.	0.	0.	2,045.
ADMIN-EMPLOYEE BENEFIT	4,905.	0.	0.	4,905.
MISCELLANEOUS	1,185.	0.	0.	1,185.
TO FORM 990-PF, PG 1, LN 23	188,590.	0.	0.	188,590.

THE NORCROSS WILDLIFE FOUNDATION, INC13-2041622

FORM 990-PF

CORPORATE STOCK

STATEMENT 8

<u>DESCRIPTION</u>	<u>BOOK VALUE</u>	<u>FAIR MARKET VALUE</u>
DOMESTIC EQUITY SECURITIES & MUTUAL FUNDS	33,673,129.	33,673,129.
TOTAL TO FORM 990-PF, PART II, LINE 10B	33,673,129.	33,673,129.

FORM 990-PF

CORPORATE BONDS

STATEMENT 9

<u>DESCRIPTION</u>	<u>BOOK VALUE</u>	<u>FAIR MARKET VALUE</u>
MUTUAL FUNDS- FIXED INCOME	14,019,048.	14,019,048.
TOTAL TO FORM 990-PF, PART II, LINE 10C	14,019,048.	14,019,048.

FORM 990-PF

OTHER INVESTMENTS

STATEMENT 10

<u>DESCRIPTION</u>	<u>VALUATION METHOD</u>	<u>BOOK VALUE</u>	<u>FAIR MARKET VALUE</u>
CASH AND EQUIVALENTS	COST	1,439,695.	1,439,695.
TOTAL TO FORM 990-PF, PART II, LINE 13		1,439,695.	1,439,695.

THE NORCROSS WILDLIFE FOUNDATION, INC

13-2041622

FORM 990-PF

PART VII - LIST OF OFFICERS, DIRECTORS
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 11

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
LIZ AUSTIN 47 CAMDEN STREET SOUTH HADLEY, MA 01075	CHAIR 1.00	0.	0.	0.
CHARLES BAEDER 717 BELGRADE ROAD MOUNT VERNON, MA 04352	VICE CHAIR 1.00	0.	0.	0.
HELEN EICHMANN 35 WEST 82ND STREET, #9A NY, NY 10024	SECRETARY 1.00	0.	0.	0.
TANYA KHOTIN 320 W. 76TH STREET, #8G NY, NY 10023	TREASURER 1.00	0.	0.	0.
KELLIE TERRY 354 W295TH ST BRONX, NY 10471	DIRECTOR 1.00	0.	0.	0.
SOL WATSON 341 WEST 87 STREET, APT G NY, NY 10024	DIRECTOR 1.00	0.	0.	0.
ANDREW FISK 118 MADISON AVENUE HOLYOKE, MA 01040	DIRECTOR 1.00	0.	0.	0.
BILL LABICH 91 FRANKLIN STREET HOLYOKE, MA 01040	DIRECTOR 1.00	0.	0.	0.
J. EDWARD HOOD 201 JACKSON RD HARWICK, MA 01037	EXECUTIVE DIRECTOR 40.00	113,000.	38,000.	0.
KAREN OUTLAW 15620 RIVERSIDE DR W #10C NY, NY 10032	PAST EXECUTIVE DIRECTOR 40.00	92,423.	11,460.	0.

