

Orig.

EXTENDED TO NOVEMBER 15, 2021

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

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OMB No. 1545-0047

2020

Open to Public Inspection

Form 990-PF

Department of the Treasury Internal Revenue Service

For calendar year 2020 or tax year beginning

, and ending

Name of foundation: THE NORCROSS WILDLIFE FOUNDATION, INC. Employer identification number: 13-2041622. Telephone number: 4132679654. City: WALES, MA 01081. Accounting method: Accrual. Fair market value: \$58,730,141.

Table with 5 columns: (a) Revenue and expenses per books, (b) Net investment income, (c) Adjusted net income, (d) Disbursements for charitable purposes. Rows include Revenue (1-12) and Operating and Administrative Expenses (13-27).

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only.		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	12,925.	17,593.	17,593.
	2 Savings and temporary cash investments	170,191.	703,508.	703,508.
	3 Accounts receivable ▶ 171.			
	Less: allowance for doubtful accounts ▶	4,268.	171.	171.
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶ 645,000.			
	Less: allowance for doubtful accounts ▶ 0.	1,074,000.	645,000.	645,000.
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	104,360.	54,451.	54,451.
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock STMT 9	27,760,488.	31,129,429.	31,129,429.
	c Investments - corporate bonds STMT 10	11,127,395.	13,868,370.	13,868,370.
	11 Investments - land, buildings, and equipment: basis ▶			
Less: accumulated depreciation ▶				
12 Investments - mortgage loans				
13 Investments - other STMT 11	2,123,633.	1,134,918.	1,134,918.	
14 Land, buildings, and equipment: basis ▶ 13,413,686.				
Less: accumulated depreciation ▶ 2,236,985.	11,289,136.	11,176,701.	11,176,701.	
15 Other assets (describe ▶)				
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	53,666,396.	58,730,141.	58,730,141.	
Liabilities	17 Accounts payable and accrued expenses	299,525.	175,787.	
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable	671,667.	651,667.	
	22 Other liabilities (describe ▶)	153,300.	173,433.	
23 Total liabilities (add lines 17 through 22)	1,124,492.	1,000,887.		
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 24, 25, 29, and 30.			
	24 Net assets without donor restrictions	52,082,467.	57,168,784.	
	25 Net assets with donor restrictions	459,437.	560,470.	
	Foundations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
29 Total net assets or fund balances	52,541,904.	57,729,254.		
30 Total liabilities and net assets/fund balances	53,666,396.	58,730,141.		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	52,541,904.
2 Enter amount from Part I, line 27a	2	2,826,754.
3 Other increases not included in line 2 (itemize) ▶ UNREALIZED GAIN	3	2,360,596.
4 Add lines 1, 2, and 3	4	57,729,254.
5 Decreases not included in line 2 (itemize) ▶	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	57,729,254.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a PUBLICLY TRADED SECURITIES</b>				
<b>b PUBLICLY TRADED SECURITIES</b>				
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))	
a 20,637,024.		18,655,717.	1,981,307.	
b 9,097,248.		8,404,471.	692,777.	
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a			1,981,307.	
b			692,777.	
c				
d				
e				
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7		2	2,674,084.	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8		3	692,777.	

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

**SECTION 4940(e) REPEALED ON DECEMBER 20, 2019 - DO NOT COMPLETE.**

1 Reserved			
(a) Reserved	(b) Reserved	(c) Reserved	(d) Reserved
Reserved			
Reserved			
Reserved			
Reserved			
Reserved			
2 Reserved			2
3 Reserved			3
4 Reserved			4
5 Reserved			5
6 Reserved			6
7 Reserved			7
8 Reserved			8

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instructions)**

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)		
b	Reserved	1	44,683.
c	All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2	0.
3	Add lines 1 and 2	3	44,683.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4	0.
5	<b>Tax based on investment income.</b> Subtract line 4 from line 3. If zero or less, enter -0-	5	44,683.
6	Credits/Payments:		
a	2020 estimated tax payments and 2019 overpayment credited to 2020	6a	18,431.
b	Exempt foreign organizations - tax withheld at source	6b	0.
c	Tax paid with application for extension of time to file (Form 8868)	6c	36,735.
d	Backup withholding erroneously withheld	6d	0.
7	Total credits and payments. Add lines 6a through 6d	7	55,166.
8	Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	572.
9	<b>Tax due.</b> If the total of lines 5 and 8 is more than line 7, enter amount owed	9	
10	<b>Overpayment.</b> If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	9,911.
11	Enter the amount of line 10 to be: <b>Credited to 2021 estimated tax</b> 9,911. <b>Refunded</b>	11	0.

**Part VII-A Statements Regarding Activities**

	Yes	No
1a		X
1b		X
1c		X
2		X
3		X
4a		X
4b		N/A
5		X
6	X	
7	X	
8b	X	
9	X	
10		X

**Part VII-A Statements Regarding Activities** (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► WWW.NORCROSSWILDLIFE.ORG	X	
14 The books are in care of ► ED HOOD Telephone no. ► 413-267-9654 Located at ► 30 PECK ROAD, WALES, MA ZIP+4 ► 01081		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year		N/A
16 At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ►		X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions Organizations relying on a current notice regarding disaster assistance, check here		X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2020?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): a At the end of tax year 2020, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2020? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)		N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If "Yes," did it have excess business holdings in 2020 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2020.)		N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2020?		X

**Part VII-B** Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to:			Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(3) Provide a grant to an individual for travel, study, or other similar purposes?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	N/A	5b		
Organizations relying on a current notice regarding disaster assistance, check here	<input type="checkbox"/>			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	N/A <input type="checkbox"/> Yes <input type="checkbox"/> No			
If "Yes," attach the statement required by Regulations section 53.4945-5(d).				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b		X
If "Yes" to 6b, file Form 8870.				
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A	7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			

**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

**1 List all officers, directors, trustees, and foundation managers and their compensation.**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 12		148,177.	22,092.	0.

**2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."**

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
DERRICK TALBOT	DIRECTOR LAND & FACILITIES	74,426.	36,792.	0.
PO BOX 269, WALES, MA 01081				
DAN JAFFEE WILDER	DIRECTOR, APPLIED ECOLOGY	63,331.	27,708.	0.
PO BOX 269, WALES, MA 01081				
JENNIFER OHOP	NATURALIST	55,817.	26,347.	0.
PO BOX 269, WALES, MA 01081				
DAVID LOVELL	MAINTENEANCE CREW	65,136.	16,061.	0.
PO BOX 269, WALES, MA 01081				
EILEEN CATE	EDUCATOR	53,206.	6,548.	0.
PO BOX 269, WALES, MA 01081				
Total number of other employees paid over \$50,000				0



**Part X** Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	42,135,629.
b	Average of monthly cash balances	1b	966,743.
c	Fair market value of all other assets	1c	54,623.
d	Total (add lines 1a, b, and c)	1d	43,156,995.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	43,156,995.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	647,355.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	42,509,640.
6	Minimum investment return. Enter 5% of line 5	6	2,125,482.

**Part XI** Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here  and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	
2a	Tax on investment income for 2020 from Part VI, line 5	2a	
b	Income tax for 2020. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	

**Part XII** Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	1,357,831.
b	Program-related investments - total from Part IX-B	1b	535,000.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	20,196.
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	1,913,027.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	1,913,027.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII Undistributed Income** (see instructions)

N/A

	(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1 Distributable amount for 2020 from Part XI, line 7				
2 Undistributed income, if any, as of the end of 2020:				
a Enter amount for 2019 only				
b Total for prior years:				
3 Excess distributions carryover, if any, to 2020:				
a From 2015				
b From 2016				
c From 2017				
d From 2018				
e From 2019				
f Total of lines 3a through e				
4 Qualifying distributions for 2020 from Part XII, line 4: ▶ \$				
a Applied to 2019, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions)				
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2020 distributable amount				
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2020 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount - see instructions				
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount - see instr.				
f Undistributed income for 2020. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2021				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2015 not applied on line 5 or line 7				
9 Excess distributions carryover to 2021. Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9:				
a Excess from 2016				
b Excess from 2017				
c Excess from 2018				
d Excess from 2019				
e Excess from 2020				

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2020, enter the date of the ruling   
 b Check box to indicate whether the foundation is a private operating foundation described in section  4942(j)(3) or  4942(j)(5)

	Tax year				(e) Total
	(a) 2020	(b) 2019	Prior 3 years		
			(c) 2018	(d) 2017	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed	1,233,302.	728,763.	650,806.	578,302.	3,191,173.
b 85% of line 2a	1,048,307.	619,449.	553,185.	491,557.	2,712,497.
c Qualifying distributions from Part XII, line 4, for each year listed	1,913,027.	2,974,967.	2,220,420.	2,592,638.	9,701,052.
d Amounts included in line 2c not used directly for active conduct of exempt activities	672,500.	1,307,450.	594,200.	871,700.	3,445,850.
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	1,240,527.	1,667,517.	1,626,220.	1,720,938.	6,255,202.
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					0.
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					0.
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed	1,416,988.	1,287,667.	1,297,709.	1,253,897.	5,256,261.
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					0.
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					0.
(3) Largest amount of support from an exempt organization					0.
(4) Gross investment income					0.

**Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)**

1 **Information Regarding Foundation Managers:**  
 a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)  
 NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.  
 NONE

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**  
 Check here  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

- a The name, address, and telephone number or email address of the person to whom applications should be addressed:
- b The form in which applications should be submitted and information and materials they should include:
- c Any submission deadlines:
- d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

**Part XV** Supplementary Information *(continued)*

**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
a <i>Paid during the year</i>  COMMUNITY ADOLESCENT RESOURCE & EDUCATION CENTER DBA CARE CENTER 247 CABOT ST HOLYOKE, MA 01040		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS MISSION.	1,250.
HOLYOKE ROWS 25 JONES FERRY RD HOLYOKE, MA 01040		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS MISSION.	1,250.
30 MILE RIVER WATERSHED ASSOC PO BOX 132 MOUNT VERNON, ME 04352		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL	500.
OPACUM LAND TRUST/MASSCONN PO BOX 233 STURBRIDGE, MA 01566		PC PUBLIC CHARITY	FOR MASSCONN PARTNERSHIP AND ASSOCIATED OPERATIONAL EXPENSES AS FISCAL HOST.	500.
MAINE LAKES SOCIETY PO BOX 427 BRUNSWICK, ME 04011		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL	500.
<b>Total</b>	<b>SEE CONTINUATION SHEET(S)</b>			<b>137,500.</b>
b <i>Approved for future payment</i>				
NONE				
<b>Total</b>				<b>0.</b>





**Part XV** Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
TOWN OF WALES MASSACHUSETTS TOWN HALL, 3 HOLLOW RD WALES, MA 01081		GOVERNMENTS) OR INSTRUMENTALLY	THIS IS A GENERAL SUPPORT GRANT.	500.
GROWNYC PO BOX 2327 NEW YORK, NY 10272		PC PUBLIC CHARITY	GROWNYCS MISSION IS TO IMPROVE NEW YORK CITY THROUGH ENVIRONMENTAL PROGRAMMING TO SECURE A CLEAN AND HEALTHY	500.
BILLION OYSTER PROJECT 10 SOUTH ST, SLIP 7 NEW YORK, NY 10004		PC PUBLIC CHARITY	THE BILLION OYSTER PROJECTS MISSION IS TO RESTORE THE OYSTER POPULATION IN NEW YORK HARBOR. THIS IS A	2,000.
BRONX RIVER ALLIANCE ONE BRONX RIVER PKWY BRONX, NY 10462		PC PUBLIC CHARITY	THE BRONX RIVER ALLIANCE SERVES AS A COORDINATED VOICE FOR THE RIVER AND WORKS IN HARMONIOUS PARTNERSHIP	1,000.
THE POINT COMMUNITY DEVELOPMENT CORP 940 GARRISON AVE BRONX, NY 10474		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS MEAN TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL	1,500.
GARDENING THE COMMUNITY PO BOX 90774 SPRINGFIELD, MA 01139		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS MISSION.	250.
EAGLE EYE INSTITUTE PO BOX 440481 SOMERVILLE, MA 02144		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS MISSION.	250.
PARADISE CITY DRAGON BOAT PO BOX 1557 NORTHAMPTON, MA 01062		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS MISSION.	250.
CRC CONNECTICUT RIVER CONSERVANCY 15 BANK ROW GREENFIELD, MA 01310		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS MISSION.	1,500.
FRANKLIN LAND TRUST, INC. PO BOX 450 SHELBURNE FALLS, MA 01370		PC PUBLIC CHARITY	FOR OPERATIONAL OR LAND CONSERVATION EXPENSES AT THE DISCRETION OF THE EXECUTIVE DIRECTOR.	250.
<b>Total from continuation sheets</b>				133,500.

**Part XV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KESTREL LAND TRUST 284 N PLEASANT ST AMHERST, MA 01002		PC PUBLIC CHARITY	FOR GENERAL OPERATIONAL OR LAND CONSERVATION EXPENSES TO BE DETERMINED AT THE DISCRETION OF THE	500.
BIODIVERSITY WORKS, INC. 455 STATE RD, PMB# 179 VINEYARD HAVEN, MA 02568		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL	500.
MANHATTAN LAND TRUST 148 WEST 37TH STREET, 13TH FL NEW YORK, NY 10018		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL	500.
SHERIFF'S MEADOW FOUNDATION PO BOX 1088 VINEYARD HAVEN, MA 02568		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL	250.
THE TRUSTEES OF RESERVATIONS DEVELOPMENT DEPT 200 HIGH STREET, 4TH FL BOSTON, MA 02110		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL	750.
CATSKILL MOUNTAINKEEPER, INC. 47B MAIN ST LIVINGSTON MANOR, NY 12759		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS MISSION.	1,250.
GROWNYC PO BOX 2327 NEW YORK, NY 10272		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS MISSION.	1,250.
OPACUM LAND TRUST PO BOX 233 STURBRIDGE, MA 01566		PC PUBLIC CHARITY	FOR MASSCONN PARTNERSHIP AND ASSOCIATED OPERATIONAL EXPENSES AS FISCAL HOST.	25,000.
TOWN OF WALES PO BOX 8311 WALES, MA 01081		GOVERNMENTS) OR INSTRUMENTALLY	\$49,000 UNRESTRICTED GIFT WHILE \$1000 USED TO SUPPORT WALES ELEMENTARY SCHOOL'S ANNUAL ECOLOGY CAMP	50,000.
TOWN OF MONSON 110 MAIN STREET MONSON, MA 01057		GOVERNMENTS) OR INSTRUMENTALLY	UNRESTRICTED MUNICIPAL GIFT	25,000.
<b>Total from continuation sheets</b>				

**Part XV** Supplementary Information

**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
TOWN OF STAFFORD 1 MAIN STREET STAFFORD SPRINGS, CT 06076		GOVERNMENTS) OR INSTRUMENTALLY	UNRESTRICTED MUNICIPAL GIFT	10,000.
TOWN OF HOLLAND MA, TOWN HALL HOLLAND, MA 01521		GOVERNMENTS) OR INSTRUMENTALLY	\$4000 UNRESTRICTED GIFT WHILE \$1000 USED TO SUPPORT HOLLAND ELEMENTARY SCHOOL'S ANNUAL ECOLOGY CAMP	5,000.
TOWN OF BRIMFIELD (MA) TOWN HALL BRIMFIELD, MA 01010		GOVERNMENTS) OR INSTRUMENTALLY	\$1500 UNRESTRICTED GIFT WHILE \$1000 USED TO SUPPORT BRIMFIELD ELEMENTARY SCHOOL'S ANNUAL ECOLOGY CAMP	2,500.
TOWN OF UNION 10113 BUCKLEY HWY UNION, CT 06076		GOVERNMENTS) OR INSTRUMENTALLY	UNRESTRICTED MUNICIPAL GIFT	2,500.
LAKE STEWARDS OF MAINE (LSM) 24 MAPLE HILL RD AUBURN, ME 04210		PC PUBLIC CHARITY	THIS IS A GENERAL SUPPOTHS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL	500.
<b>Total from continuation sheets</b>				

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - 30 MILE RIVER WATERSHED ASSOC

THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

NAME OF RECIPIENT - MAINE LAKES SOCIETY

THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

NAME OF RECIPIENT - GROWNYC

GROWNYCS MISSION IS TO IMPROVE NEW YORK CITY THROUGH ENVIRONMENTAL PROGRAMMING TO SECURE A CLEAN AND HEALTHY ENVIRONMENT FOR FUTURE GENERATIONS. PROGRAMMING INCLUDES OPERATING GREENMARKETS, RECYCLING AND COMPOSTING SERVICES, BUILDING AND SUPPORTING COMMUNITY GARDENS, AND EDUCATION TO SCHOOL CHILDREN.

WWW.GROWNYC.ORG.

NAME OF RECIPIENT - BILLION OYSTER PROJECT

THE BILLION OYSTER PROJECTS MISSION IS TO RESTORE THE OYSTER POPULATION IN NEW YORK HARBOR. THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

NAME OF RECIPIENT - BRONX RIVER ALLIANCE

THE BRONX RIVER ALLIANCE SERVES AS A COORDINATED VOICE FOR THE RIVER AND WORKS IN HARMONIOUS PARTNERSHIP TO PROTECT, IMPROVE AND RESTORE THE BRONX RIVER CORRIDOR SO THAT IT CAN BE A HEALTHY ECOLOGICAL, RECREATIONAL, EDUCATIONAL AND ECONOMIC RESOURCE FOR THE COMMUNITIES THROUGH WHICH THE RIVER FLOWS. THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - THE POINT COMMUNITY DEVELOPMENT CORP

THIS IS A GENERAL SUPPORT GRANT AND IS MEAN TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL JUSTICE WORK.

NAME OF RECIPIENT - KESTREL LAND TRUST

FOR GENERAL OPERATIONAL OR LAND CONSERVATION EXPENSES TO BE DETERMINED AT THE DISCRETION OF THE EXECUTIVE DIRECTOR.

NAME OF RECIPIENT - BIODIVERSITY WORKS, INC.

THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

NAME OF RECIPIENT - MANHATTAN LAND TRUST

THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

NAME OF RECIPIENT - SHERIFF'S MEADOW FOUNDATION

THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

NAME OF RECIPIENT - THE TRUSTEES OF RESERVATIONS DEVELOPMENT DEPT

THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

NAME OF RECIPIENT - TOWN OF WALES

\$49,000 UNRESTRICTED GIFT WHILE \$1000 USED TO SUPPORT WALES ELEMENTARY SCHOOL'S ANNUAL ECOLOGY CAMP TRIP

023655 04-01-20

**Schedule B**

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

Name of the organization

THE NORCROSS WILDLIFE FOUNDATION, INC

Employer identification number

13-2041622

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

- 501(c)( ) (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization

Form 990-PF

- 501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - TOWN OF HOLLAND MA.

\$4000 UNRESTRICTED GIFT WHILE \$1000 USED TO SUPPORT HOLLAND ELEMENTARY SCHOOL'S ANNUAL ECOLOGY CAMP TRIP IN 2021

NAME OF RECIPIENT - TOWN OF BRIMFIELD (MA)

\$1500 UNRESTRICTED GIFT WHILE \$1000 USED TO SUPPORT BRIMFIELD ELEMENTARY SCHOOL'S ANNUAL ECOLOGY CAMP TRIP IN 2021

NAME OF RECIPIENT - LAKE STEWARDS OF MAINE (LSM)

THIS IS A GENERAL SUPPO THIS IS A GENERAL SUPPORT GRANT AND IS INTENDED TO HELP THE ORGANIZATION FULFILL ITS ENVIRONMENTAL MISSION.

Name of organization <b>THE NORCROSS WILDLIFE FOUNDATION, INC</b>	Employer identification number <b>13-2041622</b>
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**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<u>US SMALL BUSINESS ADMINISTRATION</u>  <u>14925 KINGSFORT ROAD</u>  <u>FORT WORTH, TX 76155</u>	\$ <u>92,800.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization <b>THE NORCROSS WILDLIFE FOUNDATION, INC</b>	Employer identification number <b>13-2041622</b>
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**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____

Name of organization <b>THE NORCROSS WILDLIFE FOUNDATION, INC</b>	Employer identification number <b>13-2041622</b>
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**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ▶ \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

# Underpayment of Estimated Tax by Corporations

FORM 990-PF

**2020**

▶ Attach to the corporation's tax return.  
▶ Go to [www.irs.gov/Form2220](http://www.irs.gov/Form2220) for instructions and the latest information.

Name **THE NORCROSS WILDLIFE FOUNDATION, INC** Employer identification number **13-2041622**

**Note:** Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

**Part I Required Annual Payment**

1	Total tax (see instructions)	1	44,683.
2a	Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1		
2b	Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method		
2c	Credit for federal tax paid on fuels (see instructions)		
2d	<b>Total.</b> Add lines 2a through 2c		
3	Subtract line 2d from line 1. If the result is less than \$500, <b>do not</b> complete or file this form. The corporation does not owe the penalty	3	44,683.
4	Enter the tax shown on the corporation's 2019 income tax return. See instructions. <b>Caution:</b> If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5	4	
5	<b>Required annual payment.</b> Enter the <b>smaller</b> of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3	5	44,683.

**Part II Reasons for Filing** - Check the boxes below that apply. If any boxes are checked, the corporation **must** file Form 2220 even if it does not owe a penalty. See instructions.

- 6  The corporation is using the adjusted seasonal installment method.
- 7  The corporation is using the annualized income installment method.
- 8  The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

**Part III Figuring the Underpayment**

	(a)	(b)	(c)	(d)
9 <b>Installment due dates.</b> Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year. Filers with installments due on or after April 1, 2020, and before July 15, 2020, see instructions	07/15/20	07/15/20	09/15/20	12/15/20
10 <b>Required installments.</b> If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	11,171.	11,171.	11,170.	11,171.
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	5,543.			12,888.
<b>Complete lines 12 through 18 of one column before going to the next column.</b>				
12 Enter amount, if any, from line 18 of the preceding column				
13 Add lines 11 and 12				12,888.
14 Add amounts on lines 16 and 17 of the preceding column		5,628.	16,799.	27,969.
15 Subtract line 14 from line 13. If zero or less, enter -0-	5,543.	0.	0.	0.
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-		5,628.	16,799.	
17 <b>Underpayment.</b> If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	5,628.	11,171.	11,170.	11,171.
18 <b>Overpayment.</b> If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column				

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

LHA For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2020)

**Part IV Figuring the Penalty**

	(a)	(b)	(c)	(d)	
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19				
20 Number of days from due date of installment on line 9 to the date shown on line 19	20				
21 Number of days on line 20 after 4/15/2020 and before 7/1/2020	21				
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 5\% (0.05)}{366}$	22	\$	\$	\$	
23 Number of days on line 20 after 6/30/2020 and before 10/1/2020	23				
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 3\% (0.03)}{366}$	24	\$	\$	\$	
25 Number of days on line 20 after 9/30/2020 and before 1/1/2021	25				
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 3\% (0.03)}{366}$	26	\$	\$	\$	
27 Number of days on line 20 after 12/31/2020 and before 4/1/2021	27	SEE ATTACHED WORKSHEET			
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 3\% (0.03)}{365}$	28	\$	\$	\$	
29 Number of days on line 20 after 3/31/2021 and before 7/1/2021	29				
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{365}$	30	\$	\$	\$	
31 Number of days on line 20 after 6/30/2021 and before 10/1/2021	31				
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{365}$	32	\$	\$	\$	
33 Number of days on line 20 after 9/30/2021 and before 1/1/2022	33				
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{365}$	34	\$	\$	\$	
35 Number of days on line 20 after 12/31/2021 and before 3/16/2022	35				
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$	36	\$	\$	\$	
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	
38 <b>Penalty.</b> Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns	38				\$ 572.

\* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at [www.irs.gov](http://www.irs.gov). You can also call 1-800-829-4933 to get interest rate information.



FORM 990-PF

DIVIDENDS AND INTEREST FROM SECURITIES

STATEMENT 1

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
DIVIDENDS AND INTEREST FROM SECURITIES	739,560.	0.	739,560.	739,560.	739,560.
TO PART I, LINE 4	739,560.	0.	739,560.	739,560.	739,560.

FORM 990-PF GAIN OR (LOSS) FROM SALE OF ASSETS STATEMENT 2

(A) DESCRIPTION OF PROPERTY	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE OF SALE	(E) MANNER ACQUIRED DEPREC.	(F) DATE ACQUIRED GAIN OR LOSS	DATE SOLD
PUBLICLY TRADED SECURITIES	20,637,024.	18,655,717.	0.	0.	1,981,307.	

(A) DESCRIPTION OF PROPERTY	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE OF SALE	(E) MANNER ACQUIRED DEPREC.	(F) DATE ACQUIRED GAIN OR LOSS	DATE SOLD
PUBLICLY TRADED SECURITIES	9,097,248.	8,404,471.	0.	0.	692,777.	

(A) DESCRIPTION OF PROPERTY	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE OF SALE	(E) MANNER ACQUIRED DEPREC.	(F) DATE ACQUIRED GAIN OR LOSS	DATE SOLD
SALE OF LAND AND BUILDING	1,150,000.	206,537.	0.	0.	943,463.	

NET GAIN OR LOSS FROM SALE OF ASSETS					3,617,547.	
CAPITAL GAINS DIVIDENDS FROM PART IV					0.	
TOTAL TO FORM 990-PF, PART I, LINE 6A					3,617,547.	

FORM 990-PF	OTHER INCOME		STATEMENT 3	
DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	
MISCELLANEOUS	26,940.	0.	0.	
TOTAL TO FORM 990-PF, PART I, LINE 11	26,940.	0.	0.	

FORM 990-PF	LEGAL FEES		STATEMENT 4	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	21,432.	0.	0.	21,432.
TO FM 990-PF, PG 1, LN 16A	21,432.	0.	0.	21,432.

FORM 990-PF	ACCOUNTING FEES		STATEMENT 5	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	76,281.	0.	0.	76,281.
TO FORM 990-PF, PG 1, LN 16B	76,281.	0.	0.	76,281.

FORM 990-PF	OTHER PROFESSIONAL FEES		STATEMENT 6	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
PAYROLL PROCESSING FEE	4,072.	0.	0.	4,072.
INVESTMENT FEES - MERRILL	199,035.	0.	0.	199,035.
OTHER PROFESSIONAL FEE	99,824.	199,035.	199,035.	99,824.
TO FORM 990-PF, PG 1, LN 16C	302,931.	199,035.	199,035.	302,931.

FORM 990-PF	TAXES			STATEMENT 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAXES	129,612.	0.	0.	85,791.
TO FORM 990-PF, PG 1, LN 18	129,612.	0.	0.	85,791.

FORM 990-PF	OTHER EXPENSES			STATEMENT 8
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INSURANCE	46,110.	0.	0.	100,561.
REPAIRS AND MAINTENANCE OF EQUIPMENT	42,443.	0.	0.	42,443.
REPAIRS AND MAINTENANCE OF BUILDINGS AND GROUNDS	32,590.	0.	0.	32,590.
OFFICE EXPENSES AND TELEPHONE	12,990.	0.	0.	12,990.
EDUCATIONAL MATERIALS	4,407.	0.	0.	4,407.
GOVT. REPORTING/FILING FEES	2,994.	0.	0.	2,994.
ADMIN-EMPLOYEE BENEFIT	14,121.	0.	0.	14,121.
MISCELLANEOUS	2,360.	0.	0.	2,360.
TO FORM 990-PF, PG 1, LN 23	158,015.	0.	0.	212,466.

FORM 990-PF	CORPORATE STOCK		STATEMENT 9
DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE	
DOMESTIC EQUITY SECURITIES & MUTUAL FUNDS	31,129,429.	31,129,429.	
TOTAL TO FORM 990-PF, PART II, LINE 10B	31,129,429.	31,129,429.	

FORM 990-PF

PART VIII - LIST OF OFFICERS, DIRECTORS  
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 12

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
LIZ AUSTIN PO BOX 269 WALES, MA 01081	CHAIR 1.00	0.	0.	0.
CHARLES BAEDER PO BOX 269 WALES, MA 01081	VICE CHAIR 1.00	0.	0.	0.
HELEN EICHMANN PO BOX 269 WALES, MA 01081	SECRETARY 1.00	0.	0.	0.
TANYA KHOTIN PO BOX 269 WALES, MA 01081	TREASURER 1.00	0.	0.	0.
KELLIE TERRY PO BOX 269 WALES, MA 01081	DIRECTOR 1.00	0.	0.	0.
SOL WATSON PO BOX 269 WALES, MA 01081	DIRECTOR 1.00	0.	0.	0.
ANDREW FISK PO BOX 269 WALES, MA 01081	DIRECTOR 1.00	0.	0.	0.
BILL LABICH PO BOX 269 WALES, MA 01081	DIRECTOR 1.00	0.	0.	0.
J. EDWARD HOOD PO BOX 269 WALES, MA 01081	EXECUTIVE DIRECTOR 40.00	33,846.	8,500.	0.
KAREN OUTLAW PO BOX 269 WALES, MA 01081	PAST EXECUTIVE DIRECTOR 40.00	114,331.	13,592.	0.

FORM 990-PF		CORPORATE BONDS	STATEMENT 10
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
MUTUAL FUNDS- FIXED INCOME		13,868,370.	13,868,370.
TOTAL TO FORM 990-PF, PART II, LINE 10C		13,868,370.	13,868,370.

FORM 990-PF		OTHER INVESTMENTS	STATEMENT 11
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
CASH AND EQUIVALENTS	COST	1,134,918.	1,134,918.
TOTAL TO FORM 990-PF, PART II, LINE 13		1,134,918.	1,134,918.

TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII

148,177.

22,092.

0.

FORM 990-PF

SUMMARY OF DIRECT CHARITABLE ACTIVITIES

STATEMENT 13

ACTIVITY ONE

CORE ACTIVITIES INCLUDE PROTECTING, ENHANCING AND EXPANDING HABITAT FOR WILDLIFE, PRIMARILY AT THE NORCROSS WILDLIFE SANCTUARY (KNOWN AS TUPPER HILL) IN THE FORM OF LAND HOLDINGS IN THE SURROUNDING TOWNS OF MONSON, WALES, HOLLAND AND BRIMFIELD, MA AND STAFFORD AND UNION, CT; PROPAGATING, ESTABLISHING, RESTORING AND MAINTAINING POPULATIONS OF THREATENED AND ENDANGERED PLANTS NATIVE TO NEW ENGLAND; PROVIDING THE PUBLIC WITH EDUCATION PROGRAMS IN NATURAL AND ENVIRONMENTAL SCIENCE; AND PROTECTING AND CONSERVING WILD LAND AND WILDLIFE WHEREVER THREATENED.

EXPENSES

TO FORM 990-PF, PART IX-A, LINE 1

1,084,761.

